

## The Perils of Substitutions - Appendix

*The Architect's Handbook of Professional Practice, 15<sup>th</sup> Edition,* Article 10.8, Bidding and Negotiation, Bill Schmalz, AIA, RK Stewart, FAIA, Bruce Toman, AIA

*The Architect's Handbook of Professional Practice, 15<sup>th</sup> Edition,* Article 14.2, Construction Phase Services, James B. Atkins, FAIA

*The Architect's Handbook of Professional Practice,* 14<sup>th</sup> *Edition,* Article 12.5, Construction Contract Administration, James B. Atkins, FAIA

*The Architect's Handbook of Professional Practice,* 14<sup>th</sup> *Edition,* Article 14.2, Maintaining Design Quality, James B. Atkins, FAIA

*The Project Resource Manual: CSI Manual of Practice, 5<sup>th</sup> Edition*, Page 4.39, Article 4.7.7, Value Analysis, Page 4.41, Article 4.7.7.3, Documenting Value Analysis Decisions, Page 5.11, Article 5.2.3.2, Instructions for Procurement, Par. D, *Substitution of Products*, Page 6.6, Article 6.2.3, Value Analysis of Proposed Substitutions, Page 6.14, Article 6.4.1.7, Substitution Requests, Page 7.119, Article 7.8.3, Substitutions, Page 7.120, Figure 7.8-J, SUBSTITUTION REQUEST (After the Bidding/Negotiation Stage) 2 pages,

The Perils of Substitutions, Part 1, Jim Atkins, FAIA and Grant A. Simpson, FAIA, *Texas Architect Magazine*, May-June 2010

The Perils of Substitutions, Part 2, Jim Atkins, FAIA and Grant A. Simpson, FAIA, *Texas Architect Magazine*, September-October 2010

MASTERSPEC – TECHNICAL SPECIFICATIONS – DIVISION 01 – GENERAL REQUIREMENTS, SECTION 016000 – PRODUCT REQUIREMENTS, PART 1 – GENERAL, Section 1.2 DEFINITIONS, Par. B, Substitutions, and Section 1.3 SUBMITTALS, Par. A, Substitution Requests

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