



BUILDING RESILENCE.

SEPTEMBER 25, 2024
AIA TRUST WEEK
EVOLVING AND GROWING YOUR FIRM











CORE KNOWLEDGE AREAS: PROFICIENCY

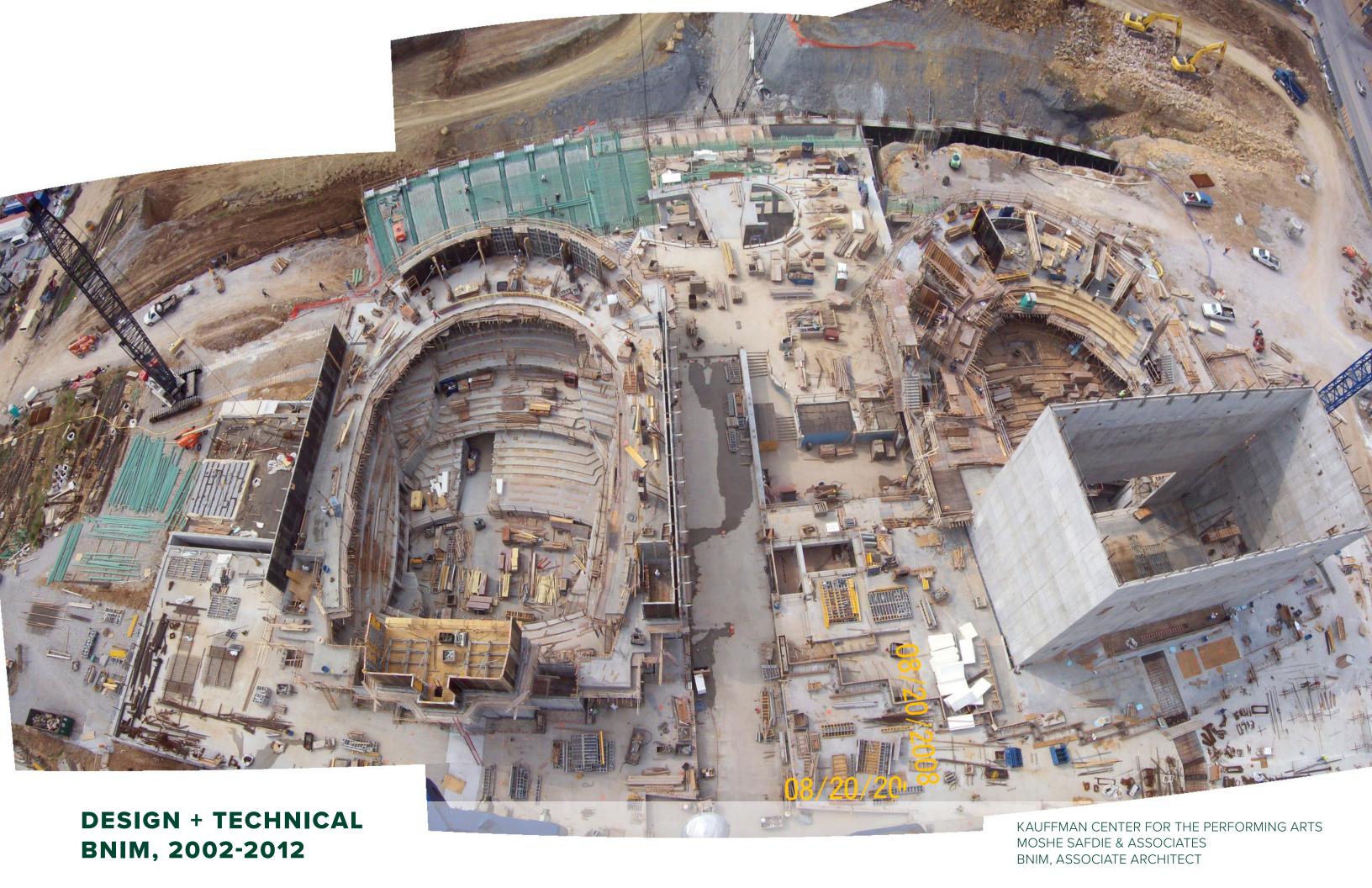
- DESIGN
- TECHNICAL EXECUTION
- MANAGEMENT
 - ORGANIZATIONAL
 - FINANCIAL
- MARKETING

'As individuals progress through their careers it is apparent that interests and abilities within an office tend toward a form of specialization based on core knowledge areas.

Rare individuals exhibit the ability to move accross all knowledge areas, most become proficient in one or two areas of practice development.

Obviously those who are more agile either direct their own practice or lead large offices, those who become more specific in their interests are likely to enter into collaborations or practice environments where their interests complement others.'

~ MARVIN J. MALECHA, FAIA





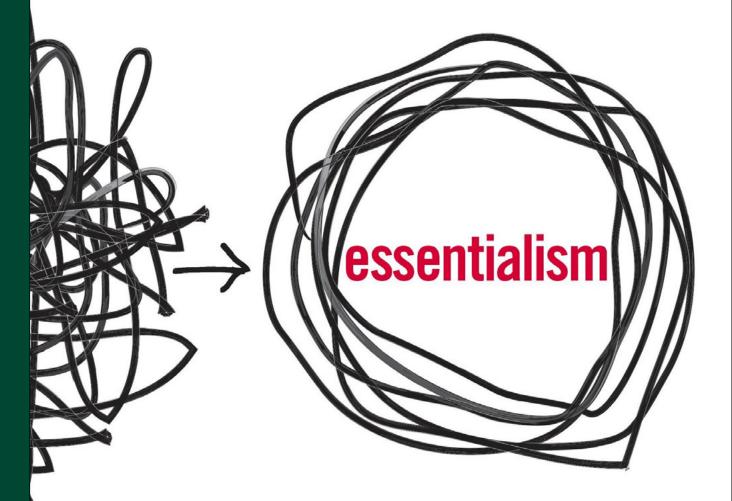


WHAT'S ESSENTIAL TO YOU?

- LOVE
- HEALTH
- COMMUNITY

https://hbr.org/podcast/2014/07/to-do-things-better-stop-doing-so-much

New York Times Bestseller



The Disciplined Pursuit of Less

GREG MCKEOWN

ALIGNMENT: FIRM LEADERSHIP + VALUES

"One message is clear: for so many clients it is a critical role of a good architect to champion the project vision from concept to completion"

"Architects are the spiritual leaders who must see the project vision is delivered"

Architecture takes a collaboration of people, with a leader to guide.

https://www.architecture.com/knowledge-and-resources/resources-landing-page/client-and-architect-developing-the-essential-relationship

LEADERSHIP: RIBA STUDY CLIENT & ARCHITECT, 2015

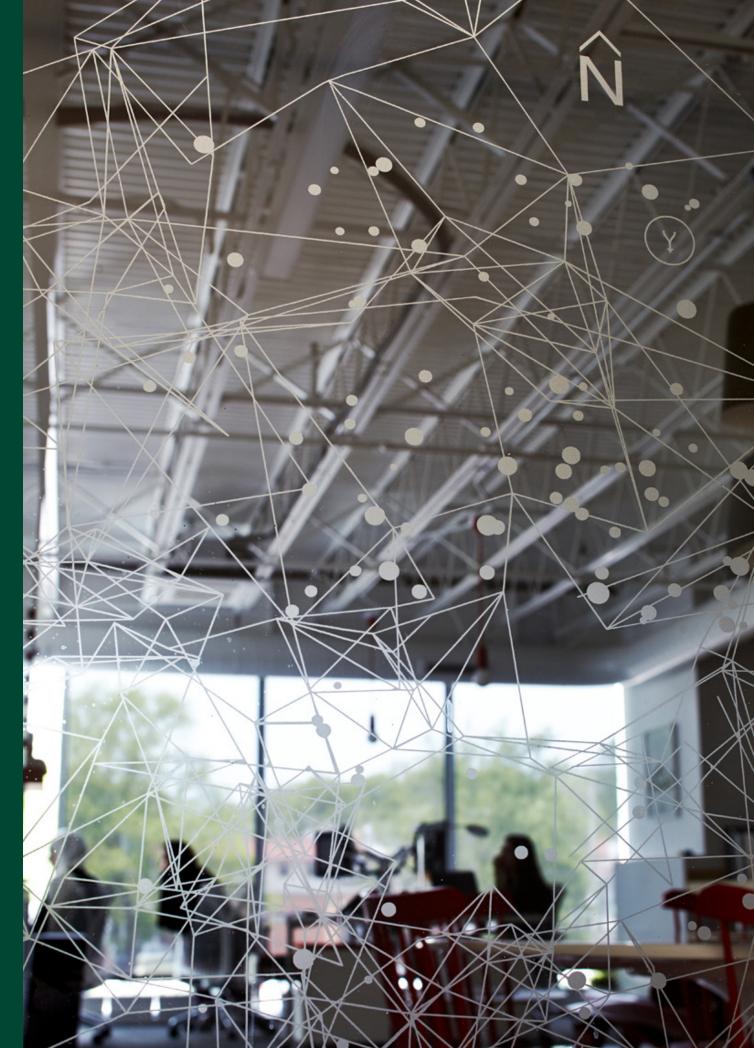
Client & Architect

developing the essential relationship



- SERVICE
- DESIGN
- COMMUNITY
- IMPACT

ODIMO: TO NAVIGATE
2015-2024











Women in Design
CREW Kansas City
ULI - WLI Kansas City
AIA - National + Local
NOMA
IIDA
KC Rising
KC Global Design
KU Advisory Board
Port KC
Neighborhood Connections

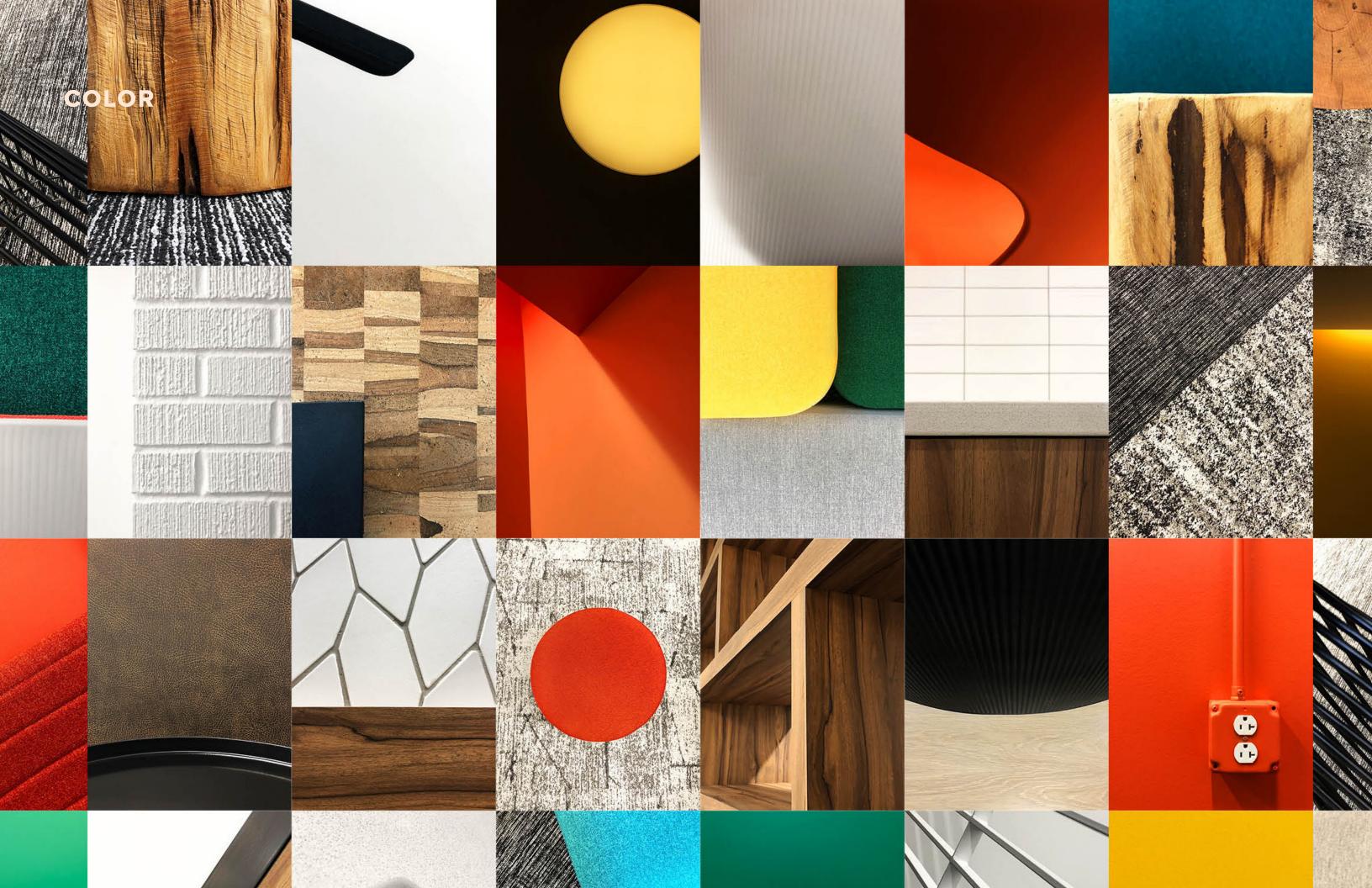












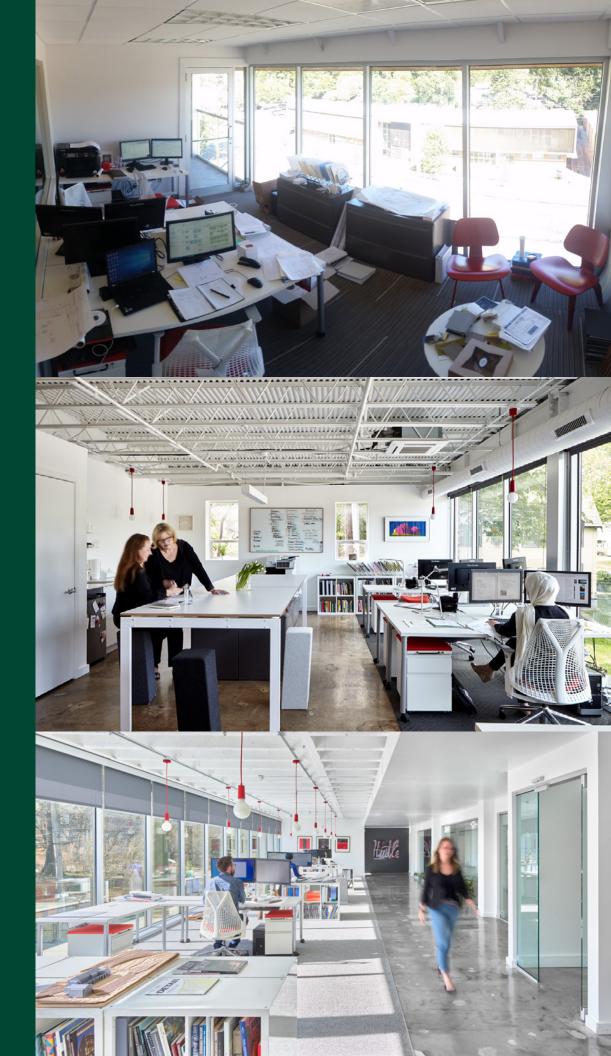






- Lifestyle v/s Legacy Business
- Working on the Business v/sWorking in the Business
- Client Expectations
- Leadership + Team

https://www.fasttrac.org/



ORGANIZATIONAL MANAGEMENT:
FASTTRAC 2015 + SCALEUP 2018 + CEO ROUNDTABLES

- Staff + Project Management
- Cash Conversion Varies
- Accruing Expenses
- Pay Equity

https://papress.com/products/the-business-of-design



FINANCIAL MANAGEMENT: IN SEARCH OF METRICS



DESIGN IS MORE THAN DESIGN.

DESIGN EXCELLENCE IS FOR EVERYONE

ARCHITECTURE IS STEWARDSHIP

THE PROFESSION NEEDS TO SHIFT



FIRM DESIGN:
IN SEARCH OF A PARTNER





BUILDING RESILENCE.



